KEY ECONOMIC FIGURES, (DKK M)

THE FOUNDATION'S PRINCIPAL AND KEY FIGURES	2018	2017	2016	2015	2014
Annual result excl. minority interests	63.7	146.8	137.0	116.5	81.2
Financial entries	81.5	160.8	147.9	127.7	91.3
General costs	17.8	14.0	11.0	11.2	10.1
Equity	1,095.2	1,103.9	1,076.4	1,030.3	985.2
Balance sheet total	1,529.0	1,514.1	1,425.4	1,340.4	1,128.0
Costs in % of equity	1.6 %	1.3 %	1.0 %	1.1 %	1.0 %
Costs in % of the year's grants	24.4%	12.3 %	12.1%	15.5%	16.4%
Staff	25	27	24	19	18
Staff dedicated to projects and other foundations	14	16	14	12	11
PRINCIPAL CONSOLIDATED FIGURES					
Annual result	73.2	152.6	147.6	126.6	81.2
Annual operating result	24.6	33.9	23.2	12.7	9.5
Annual result for financial entries	48.6	118.9	125.2	113.5	71.6
Equity excl. minority interests	1,095.2	1,103.9	1,076.4	1,030.3	985.2
Equity belonging to minority interests	66.0	58.9	58.9	49.9	0.0
Balance sheet total	1,629.9	1,615.2	1,533.2	1,449.2	1,166.9
Of balance sheet total, asset entries allocated to philanthropic purposes	70.1	69.7	71.2	71.2	71.0
KEY CONSOLIDATED FIGURES					
Return on equity	6.7%	14.0 %	14.0 %	12.6 %	8.5%
Return on equity excl. assets allocated to philanthropic purposes	7.1%	15.0 %	15.0 %	13.5 %	9.2%
Solvency ratio	67.2 %	68.3%	70.2%	71.1%	84.4%
Grants in % of equity	6.7%	10.3 %	8.4%	7.0 %	6.2%
Grants in % of equity excl. assets allocated to philanthropic purposes	7.1%	11.0 %	9.0 %	7.5 %	6.7%
Grants in % of annual result	99.7 %	74.6%	61.4 %	57.2%	75.6%
Staff members	81	78	72	66	60
PHILANTHROPIC PURPOSES					
Grants for social purposes, DKK million	30.0	48.2	40.5	32.7	31.8
Grants for cultural purposes, DKK million	43.9	64.4	46.7	41.0	28.0
Grants for other purposes, DKK million	2.3	3.2	4.7	3.3	6.3
Carry-back of grants, DKK million	-3.2	-2.0	-1.2	-4.6	-4.7
	73.0	113.8	90,7	72.4	61.4
Reserve for future grants, DKK million	150.0	120.0	120.0	100.0	100.0
Grants for social purposes, number	47	46	50	41	70
Grants for artistic purposes, number	41	47	51	56	89
Grants for other purposes, number	2	2	3	3	4
	90	95	104	100	163

THE KEY FIGURES ARE DEFINED AND CALCULATED AS FOLLOWS:

KEY FIGURE: FORMULA: THE KEY FIGURE REFLECTS: The foundation's general costs x 100 The foundation's Costs in % of equity = costs in % of equity The foundation's equity The foundation's general costs x 100 The foundation's costs in % Costs in % of grants, total = of total grant sum Grants, total Annual result x 100 Return on consolidated Return on consolidated equity equity (%) = Average consolidated equity Annual result x 100 Return on consolidated equity Return on the part of the conexcl. assets allocated to philansolidated equity that is available Average consolidated equity excl. thropic purposes (%) = for investment purposes assets allocated to philanthropic purposes Consolidated end-of-year equity x 100 The financial strength of the Solvency ratio (%) = group overall Total consolidated assets The share of consolidated Grants x 100 Grants in % of equity that is distributed as consolidated equity Consolidated end-of-year equity grants over the year

> The share of consolidated equity, excluding assets allocated to philanthropic purposes, that is distributed as grants over the year

> > The share of the annual result

the year

that is distributed as grants over

Grants x 100

Grants x 100

Consolidated end-of-year equity

excl. assets allocated to

philanthropic purposes

Annual result

Grants in % of annual result =

Grants in % of consolidated equity

excl. assets allocated to philanthro-

pic purposes =