

BOARD MEMBERS IN 2018



CHAIRMAN OF THE BOARD NIELS SMEDEGAARD

CEO, DFDS A/S

- Born 22 June 1962
- Joined the board on 19 September 2013
- Re-elected in 2019 and may be re-elected twice more
- Is up for election in 2021

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

International operational and strategic leadership, strategy development, financial management and planning, acquisitions and integration of companies, change management. Board experience from Danish and international corporations and industrial associations.

OTHER BOARD MEMBERSHIPS

- Kollegiefonden Bikuben
- DanishShipping
- European Community Shipowners' Associations (ECSA)
- Frederiksbergfonden (The Frederiksberg Foundation)
- Interferry
- TT Club
- Falck
- Nikolai og Felix Fonden (The Nikolai and Felix Foundation)



VICE CHAIRMAN THOMAS HOFMAN-BANG

CEO, Danish Industry Foundation

- Born 24 March 1964
- Joined the board on 20 June 2012
- Re-elected in 2018 and may be re-elected twice more
- Is up for election in 2020

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

Operational and strategic leadership, listed international groups, strategy development, finance, investment, risk management, considerable board experience from industrial and financial companies and foundations.

OTHER BOARD MEMBERSHIPS

- Kollegiefonden Bikuben
- CBS Academic Housing



ANNE BROENG

Professional board member

- Born 26 September 1961
- Joined the board on 7 December 2011
- Re-elected in 2019 and may be re-elected one more time
- Is up for election in 2021

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

Management, strategy, capital management, private equity, corporate governance, corporate finance, economics, insurance and risk management. Board experience from listed companies, foundation-owned companies, foundations and international companies.

OTHER BOARD MEMBERSHIPS

- Velliv (chair)
- VKR Holding A/S and Velux A/S (chair of audit committee)
- NNIT (chair of audit committee)
- NASDAQ Nordic Ltd.
- Aquaporin a/s (chair of audit committee)
- IFU
- ATP (Danish Labour Market Supplementary Pension) and Employees' Guarantee Fund, member of risk committee
- Købmand Ferdinand Sallings Fond



LOUISE GADE

Pro-rector, VIA University College

- Born 15 June 1972
- Joined the board in September 2014
- Re-elected in 2018 and may be re-elected twice more
- Is up for election in 2020

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

Strategy, leadership, politics, communication, municipal affairs, social issues.

OTHER BOARD MEMBERSHIPS

- Nordea-fonden (deputy chairman)
- Nordea Bank-fonden (deputy chairman)
- ICROFS (International Centre for Research in Organic Food Systems) (chair)
- Hedeselskabet (member of the board of representatives)
- Lær for livet (Learn for life)



MARIE NIPPER

Director, Copenhagen Contemporary

- Born 29 July 1979
- Joined the board on 5 April 2018
- May be re-elected four times
- Is up for election in 2020

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

Management in cultural institutions, international cultural network, strategy development.



MADS ROKE CLAUSEN

PhD Fellow at Roskilde University

- Born 2 June 1968
- Joined the board on 5 April 2018
- May be re-elected four times
- Is up for election in 2020

Is the member considered to be independent? Yes.

PARTICULAR AREAS OF EXPERTISE

Strategy development and change management, knowledge of social investments, insight into the social volunteer sector, international network in the area of social finance and impact.

OTHER BOARD MEMBERSHIPS

- Chair of the National Council for Volunteering
- God Barndom (Good Childhood)